

Health and Wellbeing Board (HWB) Paper – Formal (public)

1. Reference Information

Paper tracking information	
Title:	Better Care Fund (BCF) Plan 2023-25 and BCF End of Year Review 2022/23
HWBS Priority populations:	All
HWBS Priority - 1, 2 and/or 3:	All
HWBS Outcomes/System Capabilities:	All outcomes
HWBS Principles for Working with Communities:	<ul style="list-style-type: none"> • Community capacity building: 'Building trust and relationships' • Co-designing: 'Deciding together' • Co-producing: 'Delivering together' • Community-led action: 'Communities leading, with support when they need it'
Interventions for reducing health inequalities:	<ul style="list-style-type: none"> • Civic / System Level interventions • Service Based interventions • Community Led interventions
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Board Sponsor(s):	Liz Bruce, Joint Executive Director of Adult Social Care & Integrated Commissioning, SCC/Surrey Heartlands Integrated Care Board (ICB) as Executive Lead
HWB meeting date:	21 June 2023
Related HWB papers:	None
Annexes/Appendices:	<p>Annex 1: BCF Planning Narrative 2023-25 Annex 2: BCF Planning Template 2023-25 Annex 3: BCF End of Year Review 2022/23 Annex 4: BCF Plan ICB Discharge Funding Template Frimley Annex 5: BCF Plan ICB Discharge Funding Template Surrey Heartlands Annex 6: BCF Strategy Workshop March 2023 Next Steps</p>

2. Executive summary

The Board is asked to approve the proposed Surrey 2023-25 Better Care Fund (BCF) Plan. The BCF Plan is a two-year plan, covering 2023-25 and the two key outcomes remain the same as previous years: enabling people to stay well, safe and independent at home for longer; and providing people with the right care, at the right place, at the right time. The Adult Social Care Discharge Fund is incorporated into the BCF Plan for the first time this year.

The BCF Plan has been developed in collaboration with partners across the system and represents the Surrey plan for resource allocation and outcome delivery.

3. Recommendations

The Health and Wellbeing Board is asked to:

1. Approve the proposed 2023-25 BCF Plan (including Planning Narrative and Planning Template)
2. The Board note:
 - i. 2022/23 BCF Review which was submitted to NHSE on 23 May following delegated authority by HWB Board Chair.
 - ii. Integrated Care Board (ICB) Additional Discharge Templates for Surrey Heartlands and Frimley Health and Care – both submitted to NHS England on 19 May 2023.
 - iii. BCF Strategy Workshop next steps actions (from 3 March 2023)
3. The Board recommend that a Section 75 agreement* between Surrey County Council and Surrey Heartlands ICB should be developed, based on the BCF Plan, for approval by the Surrey-Wide Commissioning Committees in Common (CIC).
4. Recommend that a Section 75 agreement* between Surrey County Council and Frimley ICB should be developed, based on the BCF Plan, for approval by CIC.

**Section 75 agreements are made between local authorities and NHS bodies and can include arrangements for pooling resources and delegating certain NHS and local authority health-related functions to the other partner/s.*

4. Reason for Recommendations

These plans have been developed in collaboration with partners across the system and have been approved through both local and system governance routes. They represent a robust plan for how Surrey BCF money should be spent and what outcomes we will achieve over the next two years.

5. Detail

The BCF Narrative and BCF Planning Template (included documents) describe the key features of the BCF Plan. A summary of the BCF Plan is as follows:

Surrey's Joint Strategic Needs Assessment (JSNA) and local health profiles tell us that Surrey has an ageing and growing population. This will inevitably result in an increase in the number of people living with complex needs such as long-term conditions, dementia, falls, depression and loneliness. The Surrey system continues to experience increasing pressure on mental health services with the nationally predicted plateauing in demand expected to occur in 2023/24 yet to materialise in Surrey. Many of the schemes for 2023-25 will therefore be prioritised towards supporting Surrey's aging population. Whilst delivering against the national conditions, we will also be shifting the focus more toward prevention and earlier intervention, to ensure HWB Board priorities around reducing health inequalities are delivered.

Surrey's BCF continues to drive organisations to work across boundaries to deliver outcomes for Surrey residents. With the introduction of Joint Executive roles and the establishment of a partnership agreement between Surrey Heartlands ICB and SCC for Integrated Commissioning, a key focus for 2023-25 is to build on the learning from the 2022/23 BCF review work, prevention spend mapping, and the recent BCF strategy workshop with partners in March 2023. This can be translated into a strategic programme of work that identifies opportunities to commission to system wide strategic priorities in a consistent and cost-effective way that supports the tailoring of delivery at place, town and neighbourhood level, making sure we deliver against Surrey's Community Vision for 2030 to ensure that 'No-one is Left Behind'.

A key priority is transforming Surrey's reablement offer to support all people, from the community and following hospital discharge and to have a stronger focus on prevention. Our future approach to reablement services is being developed and the recommissioning of a transformed collaborative reablement offer will take place later in 2023 that ensures a greater emphasis on working with community referrals as well as continuing to support discharge.

We will continue to strengthen our approach to supporting patients to be discharged from hospital successfully. We will also be seeking to establish a longer-term Discharge to Assess (D2A) offer; segment our market provision to flex capacity and meet fluctuating demand to support hospital pressures whilst also focusing on prevention; and ensure pathways for individuals to return or remain at home are clear and robust. In Surrey, approx. 40% of patients needing discharge are self-funders and we will be working with the national team to understand how NHS England and the Department of Health and Social Care can support systems to improve the flow of patients who are self-funded.

2023-25 will see the introduction of a new HWB Board Index for Surrey to enable a broader focus across health, wellbeing and the wider determinants of health and the HWB Strategy's Priority Populations of identity and geography. This will improve our understanding of outcomes that have many contributing factors. Our capacity and demand approach is still under development in Surrey, and we also intend to progress towards a more comprehensive approach to capacity and demand planning at place level during 2023-25.

Surrey has an ambitious programme of work to deliver its strategic ambition to ensure No-One is Left Behind. This is supported by the Integrated Care Strategies for both Surrey Heartlands and Frimley Health and Care. We know that none of this can be delivered without system and partnership working and the BCF is a core component of how this can happen and brings together partners across Surrey to focus on the key priorities for our residents.

6. Challenges

- Ensuring NHS England reporting requirements are met within the agreed timeframes.
- Ensuring data from across the system is available to continue to improve upon the Capacity and Demand plan included within the documentation.

7. Timescale and delivery plan

BCF Plan 2023-2025 is to be submitted to NHSE by 28 June 2023.

8. What communications and engagement has happened/needs to happen?

This plan has been reviewed and approved by the following committees in 2023:

- Local engagement with Surrey-wide Local Joint Commissioning Forums - May
- Surrey Heartlands Contracts & Commissioning Committee – 24 May
- Surrey Wide Commissioning Collaborative – 26 May
- Surrey Heartlands ICS Execs – 30 May
- Surrey County Council Chief Executive Officer – 1 June
- Frimley Health and Care ICB representative – 1 June
- Surrey Heartlands ICB – 7 June

9. Next steps

Submit BCF Plan 2023-2025 to NHS England by 28 June 2023.
